

# SUNSHINE COAST COMMUNITY FOREST



## 2022 – 2025 Strategic Plan



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## Introduction

The Sunshine Coast Community Forest Board of Directors would like to present the 2022- 2025 Strategic Plan for the Sunshine Coast Community Forest, (SCCF). This document captures the targeted aspirations of the SCCF for the next 3 years as defined by the purposes of our organization, our vision, guiding principles and value statements.

The Strategic Plan was developed with input from the SCCF Board of Directors, and is meant to support the SCCF Board of Directors and staff in prioritizing activities that will enable us to work effectively and efficiently towards achieving our priorities.

In the 15 years since the establishment of the SCCF, we have seen community expectations, as well as government priorities, legislative and regulatory requirements change over time.

This Strategic Plan is designed to support the SCCF Ecosystems Based Management vision moving forward, for us to stay informed, connected, and relevant.

The SCCF's intent and declaration to move forward with Ecosystem Based Management is, and will be a learning process; at times a deep one. It is a holistic community focused land management model that we believe in profoundly.

Thank you,  
On behalf of the Sunshine Coast Community Forest Board of Directors

Kathleen Suddes /Chairperson



## Definitions

**Mission Statement:** This statement describes the overall purpose of the SCCF. It sets the boundaries of our activities and is the starting point for developing this strategic vision.

**Purposes:** These provide more specific detail(s) on the work of the SCCF.

**Vision:** This statement describes an ideal future, and answers the question: What impact do we want to have on our forests and our community?

**Guiding principles:** We include a set of principles that provide a framework to guide our decision-making and actions.

**Value Statements:** These reflect the core ideology of the SCCF and answers the question: How do we carry out our mission?

**Areas of Focus, Goals and Objectives Focus Areas:** These are the priority headings, or areas of emphasis, under which the strategic goals and objectives of the SCCF are organized.

**Goals:** Each focus area has a related goal. It is in essence the vision statement for the focus area.

**Objectives:** These are the desired result of each goal and are stated as measurable outcomes

# Foundation Statements

## **Mission**

Creating a legacy for our citizens by being exceptional stewards of our forest while balancing the environmental, economic, and social aspirations of the community.

## **Purposes**

The purposes of the SCCF are to ensure the viability of community forest initiatives, to provide education on community forestry issues and to practice forestry as a strategy for ecosystem resilience and community economic development

## **Vision**

The Sunshine Coast Community Forest is committed to being a leader in ecosystem-based management, and to steward our tenure in a sustainable, respectful manner that advances all our communities

## **Guiding Principles**

To achieve our vision, the SCCF will promote culturally, ecologically, and economically sustainable forest initiatives in a manner which is aligned with the principles of Ecosystems Based Management, First Nations Land Management and Community values, and which fosters understanding and cooperation between our communities.

To support resilient forest ecosystems as a basis for social, ecological, and economic health and with meaningful representation of community members in community forest initiatives.

Informed public participation in community forest decision-making. Leading edge forest practices, safe work practices, local forest-based employment, and local environmental and economic benefits.

## **Value Statements**

The values that guide the Sunshine Coast Community Forest are:

- Decision-making that respects the unique approaches, diversity, opinions, and values of our community.
- Open, honest, accountable, timely and transparent communications with our community members, partners, and all stakeholders.
- Professional standards in all aspects of personal, board, staff and organizational governance and leading by example and being accountable for our actions, successes, and failures.

# SCCF Strategic Plan

The priorities for the SCCF are categorized into the following key Areas of Focus:

- Ecosystem Based Management
- Community Engagement
- Recreation
- Education
- Operations and Governance

AREA OF FOCUS	GOAL	OBJECTIVES	MEASURABLES
Ecosystem-based management	SCCF utilizes tenure wide landscape analysis to support EBM values	Community forest management decisions consider both scientific technical knowledge and Indigenous traditional knowledge	Inventories
		Community Forest identifies and implements operational strategies that support and exceed Old Growth Panel recommendations	Ecosystems/OGR/ Wildlife modeling
		Continue to support and expand wetland restoration projects	Funding support Native plants
		Develop and support Climate adaptation and mitigation strategies	Wildlife modeling Wild cam projects
		Community Watersheds	CWAP recommendations
		Community Values	Use inventories – hiking/mushrooms etc.
	Carbon 2021 Initiative	develop a 100 year carbon project	Initiate an overall feasibility plan
Recreation	Support the recreation community with better user experiences, access, sanctioning and signage	Inventories – understand where community recreates Sanctioning of trails and use Signs and Kiosks Disc golf/hiking, biking, ATV, dog walking, Tetrahedon FSR	Cost of construction signs, kiosks, road maintenance, site development

Community Engagement	Informed public participation in Community Forest decision making	Develop and establish Community Advisory Panel	Hire Communications consultant
		Updated, interactive website	Hire web designer
		Enhance block walk program	Establish in conjunction with block reviews and ops plan
		Have and maintain a Community Forest Legacy Fund that provides significant benefits to the entire Sunshine Coast.	resolve with our shareholder the dividend holdback issue
	Strategic Partnerships	Have effective working relations with our shareholder, sh̓sh̓q̓lh Nation, the Regional District and other key stakeholders	Timely reports, sharing of data, collaborating on economic and cultural values
Legacy Fund	Invite, Receive and Evaluate Applications for Grants from the Sunshine Coast Community Forest Legacy Fund	Supported by the District of Sechelt Transparent and Consistent Process	Work with the Shareholder to define a long-term plan for reserved funds
	Maintain the Sunshine Coast Community Forest Legacy Fund	Provides significant benefits to the entire Sunshine Coast	Periodic review of granting history and criteria with the DOS
Education	Educated public on Community Forest	Wildfire interface and mitigation education	
		Tenure boundaries and forest age/classification	
		First Nations cultural workshops (cedar stripping?)	
		School group outings	

Operations and Governance	Organizational development	<ul style="list-style-type: none"> <li>• To maintain policies and procedures that allow the CF to operate with quality and effectiveness</li> <li>• To have a succession plan for the Board and staff that allows for effective continuity.</li> </ul>	
	Local sales and value-added initiatives	Market opportunities for house logs, fir poles, high grade lumber sales	Review AN27 as possible block for value added
	Expand the Community Forest	<p>Opportunities to manage DOS lands for forestry</p> <p>Opportunities to manage other lands (Gibsons CF)</p>	<p>Identify and collaborate on potential for other lands</p> <p>Meet with Gibsons</p>